EPOC 2013 will be a special event for the EPOS community. This will be the 10th Anniversary of the initial founding of the group that is now EPOS. With this milestone, this conference will bring together the leaders in this field to exchange the latest in research findings related to engineering project organizations. To mark this 10th Anniversary, we will also be holding the Society’s first Doctoral Consortium. Details and deadlines for the Doctoral Consortium are appended to this EPOC 2013 Conference Announcement.

EPOC 2013 is a unique event that provides a forum for researchers to present research findings and have in-depth exchanges on emerging research. Our perspective in this conference is broader than project delivery approaches, organization structures and work processes. It includes the multi-faceted organizational and governance challenges facing the managers of modern global engineering and construction project organizations. Today’s leaders and managers must be entrepreneurial in lining up financing and public support for the project; accountable for economic, environmental and social outcomes of the project, transparent in their relationships and transactions; and open to meaningful stakeholder engagement with participants, supporters and opponents of the project. This broad approach to project organization research has always framed the EPOC conferences and continues to frame EPOC 2013. In recognition of the fact that EPOS is now a global community and has members across the globe, the overall theme for the conference this year is International Community. EPOC 2013 builds on the primary themes of the EPOS society and the EPO journal as follows:

- Infrastructure development and governance – research efforts that emphasize the development and governance of civil and social infrastructure projects from initial conception to operations and maintenance;
- Project- and Program-Based enterprises – research on project or program-specific organizations at all levels of governance activities;
- Inter- and intra-firm coordination – research on the interdependencies in project organizations and approaches for analyzing and improving partnerships and coordination;
- International Project Organizations and Enterprises – research encompassing global project organizations and enterprises including governance, operations, and collaboration.

EPOC 2013 will focus on these themes over 2 1/2 days. Each of the sessions within these themes will be limited to 3-4 speakers followed by 30 minutes of open discussion. The extended discussion periods will emphasize knowledge exchange among the participants. The conference format will once again have morning sessions with free afternoons to encourage free-time, social and intellectual exchange, followed by invited evening speakers and activities.

EPOC 2013 will incorporate three opportunities for researchers to participate in the conference as follows:

1) **Position Papers.** These are intended for research presented by graduate students who are in the early stages of the research process. Authors will have the opportunity to make a presentation as part of the session. Authors must submit papers (2,500 – 3,500 words) for peer review and inclusion in proceedings.
2) **Conference-Length Papers.** These are intended to be traditional conference papers that are still in the data gathering or exploration stage. Authors are expected to be faculty or doctoral students who are nearly ready to defend. Papers will be 3000 – 5000 words and authors are expected to make a presentation.

3) **Journal-Length Papers.** These are intended to be papers that are nearly ready to submit to a journal. Papers will be no more than 7500 words and authors are expected to make a presentation.

The Proceedings will be available online. *Authors will retain the copyright but the papers can still be cited as a conference proceedings paper.* The best papers from the conference will be invited to be included in the Engineering Project Organization Journal by Taylor and Francis.

**Conference Specifics – “International Community”**
The conference will start at 2:00 on July 9 and end after dinner on July 11.  
Location: Devil’s Thumb Ranch, Winter Park, Colorado.  
[http://www.devilsthumbranch.com](http://www.devilsthumbranch.com)

This 4-star resort is located along the Great Divide in the heart of the Colorado Rockies. EPOC 2013 will be an amazing experience for delegates and families to provide a great vacation and research experience. The location allows for afternoon horseback riding, fishing, bike riding, hiking, lounging by the pool, ziplining, or relaxing in the spa for families and delegates to engage in conversation.

The conference dates allow for a very family-friendly atmosphere due to the regional attractions, time of year and weather.

**Conference Fee**
Final Conference fees will be available shortly. The conference fee is all-inclusive, including conference, lodging, and meals, and is expected to be $1,400 US.

**Deadlines**
Submission Instructions are be on the conference Website  
Website: www.epossociety.org/EPOC2013

*Structured Abstracts due February 1*

*Include the following:*
Research Problem Statement/Purpose (150 - 200 words), Brief Research Methodology/Approach (150 - 200 words), Key Findings (500-600 words) and Implications (100-150 words)

*Mar 8: Abstract Notification*

*Apr 26: Full Papers Due*

*Jun 21: Final Paper Due*

Questions can be sent to Paul Chinowsky, at paul.chinowsky@colorado.edu or Patricia Carrillo, at P.M.Carrillo@lboro.ac.uk, Conference Technical Co-Coordinators.

A request: Please send Paul Chinowsky an e-mail at paul.chinowsky@colorado.edu if you intend to submit an abstract as we need to finalize our estimate for the resort ASAP.
Engineering Project Organization Society Doctoral Consortium – Call for applications

The Engineering Project Organization Society is accepting applications from Ph.D. students for its first annual EPOS Doctoral Consortium to be held in conjunction with the Engineering Project Organization Conference 2013 at Devil’s Thumb Ranch (http://www.devilsthumbranch.com/) outside Winter Park, CO. The Doctoral Consortium will be held on Sunday-Monday, July 7-8, 2013. More information is available on the conference website at www.epossociety.org/EPOC2013.

The content of this Doctoral Consortium will focus on providing Ph.D. candidates who are interested in becoming faculty members with information on framing and presenting research, interviewing for academic jobs, succeeding in an academic career, and contributing to the growth of the EPOS community. The consortium will be led by a panel of faculty members with proven research, teaching and service records who will address key issues in academic life such as publishing in leading journals, obtaining funding your research, contributing to the research community, subtleties of the tenure process, as well as networking and research collaboration.

The application deadline is November 15, 2012. To apply, please send the following information to John E. Taylor via email at jet@vt.edu.

a) A current CV, and

b) A one-page statement with: (1) Your name/institutional affiliation/address/email, (2) How many years you have left before you anticipate graduating with your PhD, (3) The name/phone#/email address of your thesis advisor and one additional reference, and, (4) A 100-word abstract of your dissertation.

Preference will be given to doctoral candidates at later stages of their PhD program. Decisions will be made by a committee of EPOS members by December 1st. Late applications will not be considered. Participation is limited to about 12 Ph.D. students.
PhD Day Tentative AGENDA

Sunday, July 7

Arrive in the afternoon

6pm – 8:30pm
Research Poster Presentations, Team-building Activity and Group Dinner

Monday, July 8

MORNING SESSION – RESEARCH TOPICS

8:30am – 10:30am
Research Framing and Presentation – Workshop format during which students work on research framing and get peer/faculty feedback on their poster presentations

10:30am – 12pm
Getting Published – Panel Presentations and Discussion by Journal Editors

12pm – 1pm
Team-building activity, Group Photo and Group Lunch

AFTERNOON SESSION – CAREER TOPICS

1pm – 2:00pm
Getting a Faculty Position – Finding the Right Job and Negotiating the Right Package

2:00pm – 4:30pm
Tenure and Promotion – Panel Presentations and Facilitated Panel Discussion with International Perspectives on Research, Teaching, Service, Networking and Tenure

4:30pm – 6:00pm
Group Hike

6:30pm – 8:30pm
Group Dinner and Prizes

Tuesday, July 9

EPOC starts (PhD Consortium Students Present Research Posters)